

# Management System (IMS) Manual

### **Management System (IMS) Manual**





# **Contents**

Certifications & Accreditations	3
Business Plan on a Page	4
What, How & Why	4
Scope	5
Leadership	5
Interested Parties	5
Risks & Opportunities	5
Policies	6
Core Business Process	7
Support & Management Processes	8
Organisational Structure	9
Capability Statement	.10
Business Performance & Continual Improvement	.11
Production Meeting	11
Management Review Meeting	11
Internal Audits	11
Actions	12
Site Induction	.12
Contractors	12
Employees	12
Records Management	.13
Hard Copy Records	13
Soft Copy Records	13
Customer Information & Records	13





#### **Certifications & Accreditations**











#### **Business Plan on a Page**

Goals to focus	Strategies to grow	Actions to sustain
Restructure     Improve Marketing and Client Contact     Improved Financial Performance	Simplify our business and its systems and processes     Build capabilities, and capacities	Maintain NATA     Accreditation for     assured welding     expertise, compliance     to specification and
Deploy Risk     Management into all     engineering and	3. Develop, train and promote people competencies	testing standards 2. Succession Plans to meet business needs
operations 5. Integrate ISO 9001, 14001 and 45001 into Business	<ul><li>4. Improve our profitability</li><li>5. Standardise and continually improve</li></ul>	<ol> <li>Margin management</li> <li>Manage &amp; maintain assets &amp; facilities</li> <li>Upgrade financial and</li> </ol>
Processes 6. Refine engineering design processes	our processes  6. Manage risks and opportunities	operating system  6. Resource IMS  150 9001   150 14001   150 44001
7. Build Equipment & M/C capabilities	7. AS/NZS 9001, ISO 14001, ISO 45001 IM	Organization
<ul><li>8. Comply with WH&amp;HS and Enviro Acts</li><li>9. Align to METS NSW</li></ul>	System 8. Maintain NATA Accreditation	Pack, provide a maintain Propie      The Pack provide a maintain Propie      The Pack propie      The Pack provide and continuity improve provides into provides and provides provides and provides

#### What, How & Why

## **Integrated Management System**



#### What it does...

The Reliance Hexham Integrated Management System (IMS) controls all processes and documentation within the organisation.

#### How ...

It provides the framework for consistency throughout the organisation to ensure the highest standard of quality, safety, environmental and information security management is achieved.

#### Why...

It ensures information accuracy, environmental responsibility, personnel safety and provides peace of mind for our stakeholders that their sensitive information is secure. The system supports our people and processes to ensure our customers receive the best quality products for their high risk environments.





#### Scope

"The manufacture, overhaul repair and design of equipment for use in the mining, aluminium and steel processing industries. Services include metal fabrication, profiling, blacksmithing, fitting and turning, heat treatment, non-destructive testing and the provision of product training"

#### Leadership

Reliance Hexham Production System is supported by the HSEQ Integrated Management System with policies and inter-related processes that are strategically aligned and support us to meet the changing industry we operate in and target the challenges, risks and opportunities they present.

Our IMS process model enables our Leadership Team to integrate diverse HSEQ requirements into our processes and provides our people with documented information that better guides their value adding tasks.

Reliance Hexham seeks to reduce waste, risks and impacts in all processes and continually improve our product design development, differentiated product and service offerings to secure and sustain business by industry leading customer focus and satisfaction



Reliance Hexham Integrate ISO 9001, ISO 14001, ISO 45001, ISO 27001 & ISO/IEC 17025 requirements into business processes to support our people in their roles, IT & Systems.

#### **Interested Parties**

Our interested parties' matrix is located within the Master Register.

G:\\_IMS\\_Master Register

#### **Risks & Opportunities**

Our risks and opportunities are recorded and monitored within the following:

G:\\_IMS\\_Continual Improvement Register





#### **Policies**

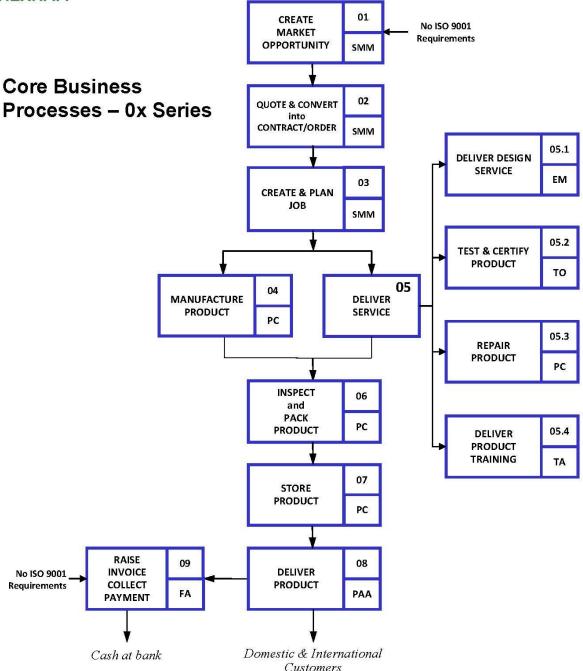
POL002	Business Ethics Policy
POL004	Incident Management
POL005	Discrimination & Harassment Policy
POL006	Drug & Alcohol Policy
POL007	Employee Counselling & Discipline Policy
POL008	Environmental Policy
POL009	Fatigue Management Policy
POL010	Fraud Policy
POL011	Information Security Policy
POL012	Information Technology Policy
POL013	Motor Vehicle Policy
POL014	PPE Management Program
POL015	Privacy Policy
POL016	Purchasing Policy
POL017	Quality Policy
POL018	Return to Work Program
POL019	Risk Management Policy
POL020	Salary Sacrificing Policy
POL021	Standard Terms & Conditions of Supply
POL022	Traffic Management Plan
POL023	Work Health & Safety Policy
POL024	Travel Policy
POL025	Standard Terms & Conditions of Purchase
POL026	Working From Home



#### **Core Business Process**



# **Map of Core Business Process**



#### PROCESS OWNER (PO) LEGEND

TSS - TECHNICAL SALES SPECIALIST FA - FINANCIAL ACCOUNTANT TO - TECHNICAL OFFICER

PC - PROJECT COORDINATOR **EM** - ENGINEERING MANAGER TA - TRAINER/ASSESSOR

PAA - PRODUTION & ADMINISTRATION ASSISTANT SMM - SALES & MARKETING MANAGER

2019/1 © Reliance Hexham Pty Ltd MAP001 Core Business Process Map

Page 1 of 1



#### **Support & Management Processes**

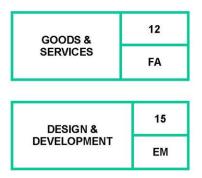


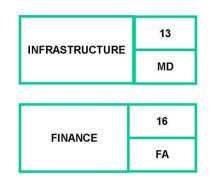
# Map of Support and Management Processes

#### **Support Processes - 1x Series**

PLAN, PROVIDE and MAINTAIN ...







#### **Management Processes - 2x Series**

PLAN, PROVIDE and MAINTAIN ...



BUSINESS
PERFORMANCE & MD



2019/1

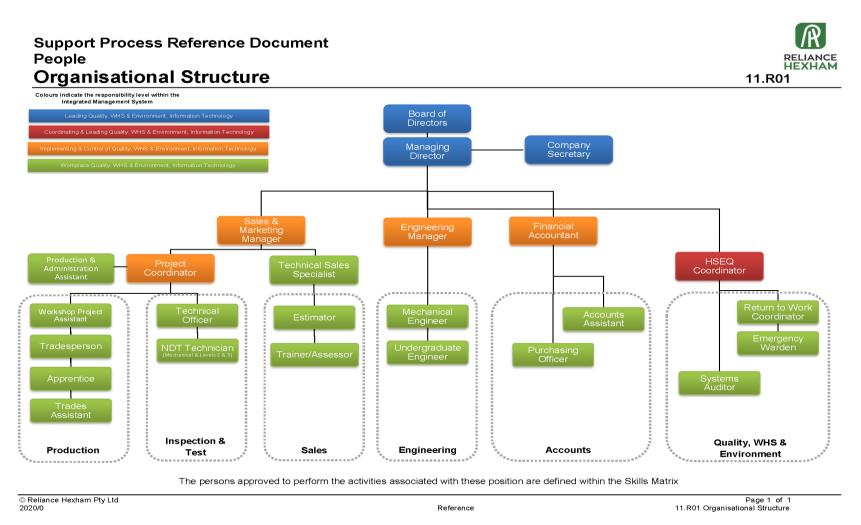
© Reliance Hexham Pty Ltd

MAP002 Support & Management Processes Map

Page 1 of 1



#### **Organisational Structure**



Any person directly employed by Reliance Hexham with Level 3 AINDT Accreditation for the Non Destructive Testing specified on the certificate will be deemed an Approved Signatory. These Approved Signatories are nominated within the <a href="Skills Matrix">Skills Matrix</a> and only they are authorised to sign NATA reports and Certificates for Reliance Hexham Pty Limited.



#### **Capability Statement**





#### **PRODUCTS & SERVICES**

#### **PRODUCTS**

#### \_\_\_

- Rope Attachments
- Drift & Shaft Conveyances
- Couplings and Drawbars
- Materials Handling
- <u>Lifting Equipment</u>
- Chains
- Specialised Products

- Design
- Magnetic Particle Testing

**SERVICES** 

- Proof Load Testing
- Destructive Testing
- Weld Repairs
- Heat Treatment
- CNC Machining
- · Personnel vehicles with carrying capacity up to 40 persons
- · Materials and equipment transporters for slope haulage drifts

#### CAPABILITIES

- Certificate of Mechanical Design
- Design verification of new & existing equipment
- . Design Calculation Reports
- High quality CNC machining
- Detailed Engineering Design Drawings
- 3D Computer Modelling, AUTODESK INVENTOR FEA Package
- 200 tonne Tensile Proof Load Testing
- Non-Destructive Testing

#### DISCRIMINATORS

- · In-house NATA accredited laboratory, Non-Destructive testing
- · Innovative products, delivered Right First Time Every Time
- · Design and deliver progressive and innovative engineering solutions
- · Customer Risk Mitigation on Safety Critical Equipment

#### KEY DEFENCE, MINING, INFRASTRUCTURE, UTILITIES CUSTOMERS

#### Department of Defence, RAN Cairns Tropical Reef-Crane Hooks, Rudder Assemblies

- RAAF Williamtown Wing Lifts
- · South32, Yancoal, Cummins
- DALBORA Marine, Hunter Water
- Komatsu, NSW RMS
- · Mt Isa and Comalco Smelter
- QANTAS, One Steel
- · Pacific National, UGL

# Vision: Speciatise engineering 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 2017 - 2021 Reposition 2019 Reposition 2019 Restructure 2017 Reposition 2019 Restructure 2017 Reposition 2019 MEIS NSW MISSION: Beelign and deliver progressive medinnessitive engineering solutions Goals to Focus Strategies to grow Actions to sustain

#### KEY PARTNERS

- . Department of Industry Innovation and Science
- METS
- Engineers Australia

- AINDT
- Al Group
- A. Noble & Son

#### ASSOCIATIONS AND MEMBERSHIPS

- Standards Australia: Committee Member on ME-018 Mining Equipment
- · Australian Industry Group
- · Australian Institute for Non-Destructive Testing
- HunterNet

#### QUALITY APPROVALS

ISO 9001:2015 QMS Certification Services 005-9112-Q
ISO/IEC 17025:2005 NATA Laboratory Mechanical Testing
ISO/IEC 17025:2005 NATA Laboratory Non-Destructive Testing

#### CONTACT

lan Tresidder, Managing Director. <u>lanT@reliancehexham.com.au</u> Contact: +61 24948500 / W: <u>www.reliancehexham.com.au</u>



NATA

QMS Certification Service

© Reliance Hexham Pty Ltd 2019/1

Reference

Page 1 of 1 01.R02 Capability Statement

# Management System (IMS) Manual MAN001



#### **Business Performance & Continual Improvement**

Continual improvement is important to Reliance Hexham, reviews of the performance of the business and its processes are conducted at planned intervals.

#### **Production Meeting**

Conducted on a monthly basis and reviews the work in progress as well as the current business landscape.

Refer to 22.F01 Production Meeting Minutes.

#### **Management Review Meeting**

Conducted on an annual basis in alignment with the strategic direction of the business. The meeting will scheduled to coincide with other business activities such as but not limited to Financial Meetings, Production Meetings and semi-annual Board Reports.

Using the ISO High Level Structure (HLS) as the framework, this meeting includes, SWOT & PESTEL, Policies, Interested Parties, Responsibility & Authority Delegations, Risk & Opportunities, Business Targets & Objectives, Resources, Competence, Operational Factors, Data Analysis, Opportunities for Improvement. All listed inputs do not necessarily need to be addressed at one time; they can be addressed during sequenced management reviews.

Refer to 22.F03 Management Review Minutes

All documented information related to these meetings is saved in the company network <u>G:\ IMS\20</u> Management Processes\22 Business Performance & Planning.

#### **Internal Audits**

Internal audits are conducted by appropriate personnel as per the Audit Schedule, which is located within the <u>Master Register</u>.

Process audits are conducted using the procedural document to review selected completed samples of the procedure; the internal auditor shall work with the process owner and appropriate process participants to identify any non-conformances & opportunities for improvement. The procedural document with hand written notes then becomes and appendix to the <a href="23.F01 Internal Process Audit Report">23.F01 Internal Process Audit Report</a>.

All documented information related to process audits, & other internal audits, is saved in the company network G:\ IMS\20 Management Processes\23 Process Audit, Feedback & Improvement\23.03 Internal Audits.

# Management System (IMS) Manual MAN001



#### **Actions**

The <u>Continual Improvement Register</u> is used to capture, record and track actions relating to objectives, change, risks and opportunities, non-conformances, complaints, corrective action, audit findings and continual improvement.

Any required actions from any of the meetings or audits listed above are also recorded and monitored through the Continual Improvement Action Plan, which is located within the <a href="Continual Improvement Register">Continual Improvement Register</a>. The actions are assigned to the accountable department, the manager of this department is then responsible to delegate these actions as appropriate and ensure they are completed within the required timeframe. Outstanding actions are reviewed at every meeting.

All documented information related to the Continual Improvement Register is saved in the company network G:\ IMS\20 Management Processes\23 Process Audit, Feedback & Improvement\23.05 Improve Processes.

#### Site Induction

All employees, & contractors working on any Reliance Hexham site, are required to complete an induction prior to commencing work. As stated in the <a href="14.M01 Induction Manual">14.M01 Induction Manual</a>, a contractor induction is valid for a period of 1 year and an employee induction is valid for a period of 2 years.

This induction is completed online via our website <a href="www.reliancehexham.com.au">www.reliancehexham.com.au</a>.

Refer to 14.R02 How to Complete a Reliance Hexham Induction.

When an induction has been successfully completed, the results are automatically emailed to <a href="mailto:inductions@reliancehexham.com.au">inductions@reliancehexham.com.au</a>, including any uploaded documents as attachments.

#### **Contractors**

A copy of the contractors induction is then saved into <u>G:\\_IMS\10 Support Processes\14 Risk Management (QEHS)\14.04 Contractor Inductions</u> and the <u>Contractor Inductions & Insurances spreadsheet is then updated.</u>

Any insurances provided are saved in <u>G:\\_IMS\10 Support Processes\14 Risk Management (QEHS)\14.03 Vendor Insurance Certificates of Currency.</u>

Any licences/qualifications provided are saved in <u>G:\\_IMS\10 Support Processes\14 Risk Management (QEHS)\14.05 Vendor Qualifications</u>.

#### **Employees**

A copy of the employee induction & any licences/qualifications are saved into their personnel file in the company network <u>G:\PERSONNEL FILES</u>. The Skills Matrix, located within the <u>Master Register</u>, is also updated with the induction and licences/qualifications details.

# Management System (IMS) Manual MAN001



#### **Records Management**

#### **Hard Copy Records**

At the completion of the current financial year, financial records are sent to an external ISO9001 certified document storage facility Grace Records Management. These records are kept for a minimum of 5 years, as required by the Australian Taxation Office (ATO), and are destroyed by Grace when requested by Reliance Hexham and a certificate of destruction is provided.

Recent non-financial records are held in the archive room on site at Reliance Hexham. These records are also sent to Grace when this room is full. Job related records are kept indefinitely.

The archive index is located within the company network <u>G:\\_IMS\20 Management Processes\21</u> Information & Document Control\21.01 Archive Records

#### **Soft Copy Records**

All soft copy records are stored on the company network, which is accessed via authorised personnel through our terminal server - VAULT. VAULT is a cloud-based platform managed by our Information Technology (IT) provider Strategic Group.

#### **Customer Information & Records**

All customer information & records obtained by Reliance Hexham, & its employees, is treated as confidential unless it is publically available. The source of any information received will remain confidential unless otherwise agreed between Reliance Hexham and the information source.

As per NATA requirements, Reports & Certificates shall only be issued to our direct customer, unless otherwise authorised in writing by our direct customer.

If information is required to be released for any reason, e.g. legal or contractual requirement, the customer will be notified.

Our customers are able to access their reports, NATA Certificates & Manufacturers Data Records (MDRs) through the client portal on our website.

Customers are provided with their login details and instructions to access the portal using <u>05.2R01 Client</u> Portal Certificate Access.